

Appendix A

Cabinet Liaison Groups (Advisory Groups): Terms of Reference

Community Wealth-Building Partnership

Chair: Leader

Terms of Reference:

To provide a community-focused reflective space & advise the Cabinet on how the Council can develop a comprehensive values-based sustainable Community Wealth Building model for the Lancaster District; which supports the nurturing of an inclusive and prosperous local economy.

To support the Cabinet and Council in the embedding of the five Community Wealth Building Principles within LCC & across the district:

- (1) Fair employment and just labour markets
- (2) Progressive procurement of goods and services
- (3) Plural ownership of the economy
- (4) Socially just use of land and property
- (5) Making financial power work for local places

To consider how the Council can become a significant & active economic agent for social justice across the Lancaster district.

To develop a Community Wealth Building Plan (incorporating climate change action as a core theme) that will inform & support the work of the CLGs.

To support the development of a local Green New Deal within the Lancaster district.

To support the Cabinet & Council in its exploration and development of new asset/strength-based approaches which will facilitate the embedding of strength-based principles and practice within the council and across the Lancaster District.

To participate in regular reviews of the LCC Economic Growth Plan/Community Wealth Building Plan.

Financial Resilience Advisory Group

Chair: Cabinet Member with Responsibility for Finance

Terms of Reference:

To act as a sounding board for the Cabinet member and to provide opinions following informal discussion of specific topics. The meetings will be minuted. Specific outcomes may include requests for pieces of work to be undertaken by officers, overview and scrutiny committees or partner bodies. In addition, specific reports may be produced for Cabinet, individual Cabinet members or other Council committees to facilitate decision-making.

Specifically

1. To assist the Cabinet member in providing responses to Government Consultations regarding funding of local councils.
2. To consider the impact of Government policy decisions on the Council's finances. One key issue is that of business rates retention.
3. To invite and consider reports from the Council's Officers regarding funding issues.
4. To consider options to improve income generation through the development and implementation of alternative service delivery models.
5. To update the Council's procurement policies and practices in support of increasing local spend with ethical and responsible businesses
6. To develop the outcomes matrix which assesses social, economic and environmental impact of project proposals for capital projects, asset management projects and property investment projects.
7. To determine the level of detail of the revenue budget required to enable councillors to make informed decisions.
8. To develop a policy for the use of reserves.
9. To meet quarterly.

Community Wellbeing Advisory Group

Co-Chairs: Leader

Cabinet Member with responsibility for Communities & Social Justice

Terms of Reference:

To advise the Cabinet member and Cabinet on how the Council can support community-building, meaningful engagement & improved wellbeing within the Council & across the Lancaster district.

To consider (making recommendations) how the Council can embed Asset-based Community Development (ABCD) values and practice within its provision & support the many strengths & assets that exist within our communities.

To explore how the council can work with the voluntary sector, trade unions, community members and other stakeholders to challenge inequalities & promote social justice initiatives across the Lancaster district.

To consider how community wellbeing initiatives can support climate change action within the district.

To consider how the Council can work with stakeholders to address increased levels of loneliness and dislocation within our communities & support community-led initiatives that build connection, empathy and security within our neighbourhoods.

To consider, within the context of the council's 'Community Wealth-Building' strategy, how council-owned property can be utilised to maximise community engagement/access & a greater sense of community belonging/shared ownership.

To support other Cabinet Liaison Groups, as appropriate, to ensure that strength-based community engagement informs all of their discussions and decisions.

To be a 'critical friend' to the council & a champion of community voices, ensuring that they are at the heart of council planning and decision-making.

To work with community members to co-produce plans and initiatives which support the growth of diverse asset-based community networks across the Lancaster district.

Canal Quarter Advisory Group

Chair: Cabinet Member with Responsibility for Economic Development and Regeneration

Terms of Reference:

To advise the Cabinet member and Cabinet on progressing the Canal Quarter development, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement

Bailrigg Garden Village Advisory Group

Chair: Cabinet Member with Responsibility for Planning

Terms of Reference:

To advise the Cabinet member and Cabinet on progressing the Bailrigg Garden Village development, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement

Climate Change & Environment Advisory Group

Co-Chairs: Deputy Leader

Cabinet Member with Responsibility for the Environment

Terms of Reference:

To advise the Cabinet member and Cabinet on action relating to the Climate Change Emergency and the district's environment, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement

Culture, Heritage, Arts & Leisure Advisory Group

Chair: Cabinet Member with Responsibility for Arts, Leisure, Culture & Tourism

Terms of Reference:

To advise the Cabinet member and Cabinet on maximising the district's offer to resident and visitors in terms of culture, heritage, arts & leisure, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement

Housing & Homelessness Advisory Group

Chair: Cabinet Member with Responsibility for Housing

Terms of Reference:

To advise the Cabinet member and Cabinet on matters relating to housing and homelessness, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement

To establish a Tenants' Forum enabling dialogue with tenants.

Economic Development & Regeneration Advisory Group

Chair: Cabinet Member with Responsibility for Economic Development & Regeneration

Terms of Reference:

To advise the Cabinet member and Cabinet on matters relating to economic development and regeneration, with reference to the four core priorities:

- Climate Change Action
- Community Wealth-Building
- Asset-Based Community Development
- Community Engagement